Baillie Gifford

International Concentrated Growth Q2 investment update

July 2024

Investment specialists Paul Taylor and Katie Muir give an update on the International Concentrated Growth Strategy covering Q2 2024.

Your capital is at risk. Past performance is not a guide to future returns.

Katie Muir (KM): Hello and welcome to the second quarter update for the International Concentrated Growth Strategy. I'm Katie Muir and I'm joined today by my colleague Paul Taylor and we're both investment specialists for the strategy.

Today, we're going to provide an update on some of the recent performance drivers for the strategy, as well as talk about some of the changes that have been made to the portfolio's positioning.

As a reminder, the International Concentrated Growth Strategy is an active, long-term, high growth focused strategy. We are looking for outliers and the companies that can deliver those types of returns are rare.

So therefore, we focus on finding and building a portfolio of between 25 and 35 of the most exceptional growth businesses we can find in international markets, with latitude to invest up to 15 per cent in US listed companies. And our style of investing can add a lot of value over the long term and you can see that in the strategy's track record.

So Paul, global equity markets reached new highs again during the quarter, and this was [again] led by the US and by some of the big tech companies. Three months is a very short period for our strategy, which has a five-to-ten-year time horizon. But what have been some of the positive performance drivers or contributors to performance more recently?

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Paul Taylor (PT): So it's hard to not talk about NVIDIA these days. All roads in generative Al currently lead to NVIDIA but what we've seen during the first quarter - or the first quarter reporting [period] shall I say - is that a lot of the large cloud providers, the hyper scalers as they're being called, the Amazons, the Googles, the Metas, are increasing their capital expenditure by about 40 per cent this year.

So in total, they'll be spending about \$190bn. And a lot of that will be dedicated towards purchasing NVIDIA's GPUs for generative AI. This has driven NVIDIA to compete with the likes of Microsoft for the moniker of world's largest company. And it continues to make some really strong contributions to the portfolio's performance.

You mentioned our limit on US equity holdings. We've been having to reduce NVIDIA quite a bit during the quarter to remain within that risk constraint.

KM: OK, thanks. And how about the long term for NVIDIA? How are we thinking about it?

PT: I think it's really important to highlight how we think about stocks rather than how the market generally thinks about stocks.

So we are conscious that NVIDIA is in a very very strong position at the moment with a big supplydemand imbalance. But we're also very conscious that it operates in a cyclical market and that situation is unlikely to last forever.

And there will become a point where NVIDIA will be one where are coming on to talk to clients and that it's featured on the negative side of the performance ledger for one quarter, maybe longer. But we're also thinking that each peak in these demand cycles will be higher than the last.

And our skill set isn't in timing these trades around these cycles. What we aim to be is good long-term holders of great growth businesses. So whilst we've been taking some capital out of NVIDIA, we think it's going to remain a significant feature of the portfolio for some time.

KM: NVIDIA and broader enthusiasm for AI has certainly been a big focus for many. And we've also seen that benefit some other portfolio holdings, ASML and TSMC, semiconductor holdings. And we've been adding to TSMC more recently.

Outside of those companies, what else would you highlight as positive drivers to performance?

PT: Yes, so Spotify's for a very different reason. Over the last two years, Spotify has transformed itself from growing its cost base twice as quickly as it was growing revenues in 2022 to now delivering comparable growth, but much more profitably.

They've, [in] 2023, cut out a lot of layers of management. They're now much more nimble. They refer to that as 'removing the work around the work' and the stock is now up more than 300 per cent over the past couple of years.

But what we're monitoring now is that have they maybe taken a little bit too much off the table? So growth slowed to albeit 19 per cent active users in the first quarter but we've been speaking to management and we're confident that they're taking this very seriously and that they're having to match this balance in terms of cost reduction without sacrificing the long-term opportunity that they've got in front of them. So that's something that we'll be looking at over the coming quarters.

KM: Great so that's some of the positives. What about some of the areas of weakness during the most recent quarter?

PT: So Adyen stands out as being quite volatile over the past year particularly. The first quarter results that they provided to the market showed processed volumes up to \$300bn, growing just over 40 per cent. So the growth in terms of the usage is remarkable.

But what they also delivered was revenue growth around the 20 per cent mark. So the question the market's currently asking is, is there a race to the bottom in terms of take rates? We don't think there is.

It's somewhat ironic that they've only just started disclosing quarterly results to help the market better understand their business. But they [their financial results] will be volatile on a three-month basis. And what's happened in the first quarter is that a contract that was signed years ago has only just started to ramp now - this is with Block's Cash App, particularly in the US.

So they're not having to compete to win business on a short-term basis it's just the phasing of when different revenue streams which had different take rates attached to them ramp. So, we'll be monitoring, [and] our expectation is that as other parts of the business that are higher structurally margins grow, that the take rate will move up again.

KM: Great, thanks. So maybe turning to portfolio activity now, we made a new purchase during the quarter, BYD, which is a Chinese maker of electric vehicles. What are we excited about [with] BYD and its growth prospects over the long term?

PT: Put that into context, BYD is, we think, the leading Chinese EV manufacturer. As a strategy, we've had a long and successful track record of investing in the transition away from the internal combustion engine. We were early investors in Tesla.

And until more recently, we've had NIO in the portfolio, one of the other Chinese EV manufacturers. We've had NIO for about five years. We sold it in March. And it had grown very well over the holding period.

But looking at the structure of the Chinese EV market, it's a pretty tough place to operate at the moment and we had some concerns around their capital allocation decisions and didn't think they were best equipped to weather that storm.

BYD is really, really well suited to winning in this environment. They are vertically integrated, take care of their own battery technology. So they're positioned to deliver the best technology very quickly to customers.

And that's just in the domestic Chinese market. We think there's huge opportunities for them to internationalize as well. Maybe not into the US, where we've seen tariffs of over 100 per cent on Chinese EVs. So that's probably cut off for them. But certainly the European market and we think much of the global south will be a really good hunting ground for them.

KM: Great. So, to summarize, the world needs cheap EVs if it's going to decarbonize. And we think BYD is an important part of the answer there.

PT: Absolutely. Looking at some statistics recently, about one in 10 cars sold in the US is currently an EV. That's one in four in Europe, but it's around 50 per cent in China. But if we're serious about decarbonizing, it's not just those markets that need to shift, it's everybody.

And looking at other large markets, India, Brazil, penetration rates are still low single digit and a lot of that demand we expect to be met with supply from China of which BYD will probably be a significant beneficiary.

KM: Great, thanks Paul. So to summarise we remain focused on the long-term prospects of your portfolio's holdings and on finding the next exceptional growth businesses to add to the portfolio.

Competition for space in the portfolio remains fierce and we're finding some interesting ideas. BYD is a good example of that in some new areas. And we're also very conscious that where growth over

the next 10 years may come from may be very different to where it's come from over the last 10 years.

So we remain very open-minded in our hunt. Thank you for watching today and we look forward to updating you again soon.

International Concentrated Growth

Annual past performance to 30 June each year (net%)

	2020	2021	2022	2023	2024
International Concentrated Growth Composite	45.2	60.7	-46.4	21.6	10.3
MSCI ACWI ex US Index	-4.4	36.3	-19.0	13.3	12.2

Annualised returns to 30 June 2024 (net%)

	1 year	5 years	10 years
International Concentrated Growth Composite	10.3	10.9	11.6
MSCI ACWI ex US Index	12.2	6.1	4.3

Source: Baillie Gifford & Co and MSCI. USD. Returns have been calculated by reducing the gross return by the highest annual management fee for the composite.

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